

Alliance Environmental Services Ltd (AES)
Minutes of Board Meeting
Wednesday 26th June 2024, 14.00, Via Microsoft Teams

Present:

Cllr Arthur Moran, Chairman	AM
Kevin Melling, Managing Director	KM
Jane Thomason, Deputy Managing Director	JT
Andrew Stokes, Chief Exec SM&HP/Director AES	AS
Mark Trillo, Executive Director AES	MT

Other:

Jade Barber (Minutes)	JB
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Apologies Received:

Melanie Henniker, Director HR & Corporate Services	MH
Tracy Baldwin, Group Finance Manager	TB

Agenda Item	Notes	Action
6.	<p>Minutes of meeting and Matters Arising The minutes of the previous meeting were agreed as a true and accurate record.</p>	
7.	<p>End of Year Report 23/24 (to include Operational Update) <u>Operational Update and Business Development</u></p> <ul style="list-style-type: none"> • AES continued to be disrupted by the planned closure and maintenance of the Leek waste transfer station. This began mid-January and was completed on 3/5/24. Successful contingency arrangements minimised resident impacts but increased client costs – these costs have been recouped. • From January 2024 AES is utilising Commercial Road depot, Macclesfield as a temporary bin store while awaiting its clients securing suitable premises. A vacant site near Waterswallows has been identified, and terms are currently being drafted. • The partnership with Orbitas for Bereavement Services is going well and further training will be rolled out in AES in Q1. • Phase 1 of the Larger bin review has seen around 500 bin swaps to standard bins in High Peak and around 600 in Staffordshire Moorlands. This review is paused while we assess Simpler Recycling requirements. • From January AES began delivering in-house bulky waste collections for SMDC, using staff freed up by the rural round review that took place in 2023 • 650 services and 70 MOTs took place in 2023/24. Fleet Workshops lighting has been upgraded at both sites and their diagnostic equipment has recently been replaced. Lifts and equipment have been upgraded at Waterswallows. Maintenance & servicing of parks equipment now taking place in house. • AES has engaged with over 2100 people in 2023/24 and produced an annual report on Schools & Events community work, demonstrating social value and waste minimisation & education activities. • AES continues to work closely with the Commissioners to deliver best value and support the client with budget mitigations and savings where practical. • Currently supporting both partners to develop a future savings plan and areas for commercial growth. 	

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- We propose to recruit an MBA intern to carry out a project to quantify Joint Venture opportunities & develop a related business case and marketing plan to bring back to the board, looking at the market and what is available to us.
- In Q1, burials began at the Glossop cemetery extension.
- Leisure grounds maintenance work may transfer September – currently awaiting final client decision being fed back. JT noted that additional equipment would need to be purchased, and MT noted the increase of cost associated with transferring the service, along with the importance of looking into how these extra costs could be mitigated. To look into how improvements can be made to Bowling Greens as part of this.
- HWM and Biffa funding will be used to strengthen community engagement. AES plan to adopt the Ansa Waste Reduction Volunteers model & will launch a Junior Recycling Officer offering to primary schools.
- Law changes to take effect from October 2024 include the Procurement Act 2023 and changes to the sampling regimes at MRFs with increased reporting required & the potential for increased costs.
- We hope to attract new apprentices in 2024/25 including for the Fleet Workshop

Simpler Recycling

- AES is working closely with partners to implement Simpler Recycling waste reforms (Environment Act 2021) with monthly project meetings.
- S31 initial capital has been allocated to SM & HP. Both partners are challenging the allocation as insufficient. Future S31 revenue allocation is yet to be agreed.
- Procurement of new fleet, bins and food caddies and depot changes are likely to be required as part of the project.
- An SMDC Depot Report is due to go to members in June/July 2024. In HPBC the site search continues. This will become more critical as the separate resident food waste collection date of 31/3/2026 approaches.
- AES is preparing a feasibility study to support Simpler Recycling. Bartec has been procured to carry out route modelling with an initial report due in October – this will identify how many extra vehicles are needed by council and support client decision making.
- AES developed new Simpler Recycling trade waste leaflet.
- Ansa has commissioned an intern to provide a report to Ansa and AES on Simpler Recycling trade waste opportunities.

KPIs

As at the 23/24 outturn, HPBC achieved;

- Waste had 99.95% successful collections.
- Missed bins were at 44.31 (of a target of 35 or less).
- Annual complaints were 14 (of a target of 16 or less)
- 93% of domestic containers were delivered in 10 days (target 100%)
- Estimated recycling figures were 51.5% (target 50%+)
- Vehicle availability 99% (target 97%)
- 288 Community Clean Up Campaigns (target 160)
- Annual Playground inspections (cumulative annual figure) 97.83% (target 100%)

As at the 23/24 outturn, SMDC achieved;

- Waste had 99.97% successful collections.
- Missed bins were at 30.81 (of a target of 35 or less).

	<ul style="list-style-type: none"> ○ Annual complaints were 13 (of a target of 16 or less) ○ 100% of domestic containers were delivered in 10 days (target 100%) ○ Estimated recycling figures were 55.77% (target 57%) ○ Vehicle availability 99% (target 97%) ○ 284 Community Clean Up Campaigns (target 140) ○ Annual Playground inspections (cumulative annual figure) 99.21% (target 100%) 	
8.	<p>Any Other Business No other business was raised at this meeting.</p>	

The Meeting closed at 16.00
Next Meeting Friday 19th July at 10.00